

**THE HONG KONG COUNCIL OF SOCIAL SERVICE**  
**Executive Committee 2021/22**

Minutes of the 4<sup>th</sup> Meeting of the Executive Committee for 2021/22 held on Monday, 30 May, 2022 at 5:00 p.m. and due to pandemic, the meeting was held online by Zoom.

Present : The Hon. Bernard Chan (Chairperson)  
Ms. Yvonne Chak Mr. Charles Chan  
Ms. Queenie Chan Ms. Susan Chan  
Mr. Francis Chau Mr. Benny Cheung  
Mr. Larry Kwok Mr. Lai Wing Hoi  
Ms. Elizabeth Law Ms. Anthea Lee  
Ms. Josephine Lee Dr Edward Leung  
Ms. Ivy Leung Mr. Kennedy Liu  
Dr. Annissa Lui Prof. Terry Lum  
Mr. Joseph Man Dr. Hon Tik Chi Yuen  
Ms. Sky Siu Ms. Wong Sau Wa  
Mr. Stephen Wong Ms. Yvonne Yeung  
Ms. Amarantha Yip

In-Attendance : Mr. Chua Hoi Wai, Chief Executive  
Ms. Grace Chan, Business Director  
Mr. Cliff Choi, Business Director  
Mr. Raymond Lai, Business Director  
Mr. Anthony Wong, Business Director  
Ms. Cynthia Lee, Director (Finance)

Apologies : Mr. Daniel Chu Mr. Andy Ho  
Dr. Lam Ching Choi Dr. CC Luk  
Ms. Melissa Pang

**CONFIRMATION OF MINUTES OF LAST MEETING**

1. Minutes of the last meeting dated 28 March 2022 were confirmed with no amendment.

**MATTERS ARISING**

2. Matters arising were noted from the minutes of the last meeting:

2.1 Issue on Building Management Fee Increase

Mr. Chua, Chief Executive, reported that on behalf of the Council, the appointed law firm had issued overdue payment reminders of building management fee to the 2 medical organisations, which had finally settled the outstanding payments in newly applied rates.

2.2 1% Cut on Welfare Subventions

Mr. Chua reported that having officially engaged a legal firm, a legal brief had been prepared for giving instructions to barristers and the invitation to quotations had been proceeded accordingly. Members would be updated on the latest developments.

2.3 Vaccine Pass

Mr. Chua updated that all Council staff were required to comply with the COVID-19 vaccination requirements being notified by SWD to all subvented NGOs, and the related staff policy on vaccine pass had been implemented. Mr. Chua reported that because of personal reasons, as of the date, 3 colleagues had tendered resignations for unable to comply with the requirements, and the management had already handled these cases with flexibility.

## **MATTERS FOR INFORMATION AND APPROVAL**

### To note the Chief Executive's Progress Report

3. Mr. Chua provided no supplementary information and Members noted and received the Chief Executive's Progress Report.

### To note the Position of Funds

4. Presented by the Hon. Treasurer, the Position of Funds was noted and received by Members.

### To note and approve Application of Agency Membership

5. Members noted and approved membership applications of below agencies:
  - 貝智基金有限公司 Bridge Foundation Limited
  - 幸福實驗室有限公司 CityLab Limited
  - 香港兒童慈善基金會有限公司 Hong Kong Children Charity Foundation Limited
  - 香港疼痛基金有限公司 Hong Kong Pain Foundation Limited
  - ImpactHK Limited
  - Love 21 Foundation Limited
  - 恩橡基金會有限公司 Mighty Oaks Foundation Limited
  - 西貢將軍澳婦女會有限公司 Sai Kung and Tseung Kwan O Women's Association Limited

After deliberation, the membership applications of few agencies were not approved and the membership unit would inform them of the results in accordance with prescribed procedures.

### To note and approve Change of Name of Agency Member

6. Members noted and approved the change of name of below agency member:
  - 加油香港基金有限公司 Agent of Change Foundation Limited

### To note and approve Delegation to the Chief Executive with Signing Authorization for Tenancy Agreement entered into by Council with Lands Department regarding Short Term Tenancy (STT) No. KX3095 of Government Land at Junction of Yen Chow Street, Sham Shui Po, Kowloon

7. Members noted and approved that the Chief Executive would be delegated with signing authorization for tenancy agreement entered into by Council with Lands Department regarding STT No. KX3095 of Government Land at Junction of Yen Chow Street, Sham Shui Po, Kowloon.

## **MATTERS FOR DISCUSSION AND ACTION**

### The McKinsey Report: Committees Restructuring

8. Following the deliberation at previous meetings, Mr. Cliff Choi, Business Director, presented to Members the Value, Vision and Position statements and the 1+3 strategic blueprint of HKCSS that had been endorsed. It had incorporated with it a mission driven and an impact-oriented culture, aiming to driving the agendas which proactively addressed different social needs and problems. For Members to give comments, Mr. Choi presented a proposed governing committee structure including a standing committee on social agenda and another on sector development and finance. Besides, three strategy committees on co-creation, tech-enablement and talent development were formed as strategic pillars to bring in expertise from stakeholders within the sector and beyond. Members exchanged views on the proposed structure and major views were summarised as follows:

- There was a comment that the sector development and the sector finance were merged into the same standing committee, but they were each having complicated roles and functions. Hence, it was opined that an interfacing structure should be in place to ensure that the merge with combined responsibilities could be more effectively and efficiently supported.
- Under the new structure, talent development was placed under strategy committee. But

given the topic would be critically challenging for the sector in coming years, there was a view that it should be an important agenda to be addressed and had to be ensured that it would be given emphasis and in-depth deliberation.

- There was an opinion that interactions and leverages in between standing committees, specialised committees, agenda groups and strategy committees would be necessary to contribute to a better synergy. Therefore, it was important to ensure that different ideas, skills and efforts should be effectively coordinated and leveraged, such that sensitivities to the sector's issues would not be affected or hindered.

After initially responded to Members' concerns, Mr. Chua thanked Members for the valuable advice and noted that views collected would be taken into consideration. Further fine-tunings of the proposal would proceed and the final version would be submitted for Members' endorsement at the next ExCo meeting in July. With no further comments, Members noted and received the draft proposal on committee restructuring.

### 2022 Annual Submission to Chief Executive of HKSAR and WAPS

9. Mr. Anthony Wong, Business Director, presented the draft 2022 Annual Submission which had compiled views collected from the discussions in governing committees and service networks concerned. Mr. Wong highlighted that the draft submission focused on 14 key recommendations were mainly related to improving livelihoods of different vulnerable groups in the society, and the sector's issues of concerns in relation to the Lump Sum Grant subvention system after its review.

In summary, the recommendations had included, 1) unemployment and inadequate income; 2) support for the housing need of the grassroots households; 3) establish a carer-centered carer's policy and support measures; 4) develop primary health care system to foster health and mental health of the people; 5) review the facilitates and services of residential homes for the elderly and people with disabilities; 6) tele-practice in the new normal; 7) address the issue of aging of the service users of people with disabilities; 8) increase the opportunities for social and economic participation of the ethnic minorities to foster racial inclusion; 9) enhance concern over families with special needs; 10) foster youth mental health; 11) review child residential service and protect children's rights; 12) enhance support for rehabilitation of young prisoners; 13) preparing for (super) aging society; and 14) review manpower establishment and subvention benchmark for the improvement of Lump Sum Grant subvention system.

Members exchanged views on the draft submission and in summary, few major views were proposed as follows:

- There was an opinion that nowadays youth policy was a significant topic of concern. And given a new youth affairs bureau was formed under the government restructuring, it would be an opportunity to submit views on youth policy on areas including youth mental health, family relations and immigration issues, etc. It was also suggested that a special section should be dedicated to give recommendation to the government a comprehensive view on youth services.
- There was also a view for the need to bolster medical social collaboration, the role of DHC and overall positioning and strategy of mental health policy in addressing public needs.
- Another view was noted for the need to enhance support for young prisoners and for policy to be developed from user perspective with cross-bureau collaboration.
- A view was noted that the Council should assist with communicating to the government on the role of welfare sector and its participation in government's advisory committees.
- Views were also noted on pre-primary education support for working parents, as well as youth employment and mobility.

10. After the presentation on the draft Annual Submission, Mr. Raymond Lai, Business Director, reported that the 2022 Welfare Agenda and Priorities Setting (WAPS) exercise was scheduled to be held online on 21 June 2022 and a program rundown had been provided to Members. Mr. Lai highlighted that similar to that of the last year, WAPS would be organized online due to the COVID-19 pandemic, and eDMs to all agency members inviting registrations would soon be disseminated. Mr. Lai noted that a total of 17 agenda items under 6 core service areas, namely, welfare planning, children and youth service, family and community service, elderly service, rehabilitation service and social security service, were drafted for discussion at WAPS meeting. It was targeted that a final report would be submitted to SWD in early July 2022, after consolidating views collected at the WAPS exercise.

With no further enquiries, Members noted and received the draft reports of the Annual Submission and WAPS. The finalized version of the Annual Submission would later be submitted for ExCo endorsement and then to the government accordingly. Mr. Chua also thanked Members for the views and that the Council would schedule for a meeting of the sector with the new Secretary for Labour and Welfare.

**ANY OTHER BUSINESS**

11. Mr. Anthony Wong, Business Director, reminded that an invitation had been extended to Members of ExCo for joining a visit to a social housing project in Yen Chow Street, Shamshuipo, on 15 June. Members were welcomed to join if interested.

**DATE OF NEXT MEETING**

12. The next meeting was scheduled for 25 July 2022 at 5:00 p.m.

There being no other business, the meeting was adjourned at 6:30 p.m.

Adopted by : \_\_\_\_\_  
(Chairperson)

Date : \_\_\_\_\_